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Abstract	Although "constraint" is generally not the first word that comes to mind when one is analyzing the behavior of President Donald Trump, this chapter presents the contrarian view of a president enjoying far less freedom of maneuver than he is often perceived to possess. The constraints discussed herein are of two sorts. One constraint can said to be exogenous to the president, and the other endogenous. Each, albeit in different ways, affects both the manner in which Trump approaches his responsibilities (as he takes these to be) and the way in which others interpret his decision-making; together, the dual constraints act to shed light on the rudiments of the president's "operational code" (or worldview), especially insofar as it concerns America's relations with allies.
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6 the consensus view maintains. This is so, whether one believes that Don-  
7 ald J. Trump has been doing a wonderful job or an atrocious one. His  
8 admirers and critics alike agree that this polarizing president has been cut  
9 from a decidedly different bolt of cloth than any predecessor, no matter  
10 from which party.<sup>2</sup> What admirers like to stress, namely, Trump's willing-  
11 ness to shatter taboos and venture where no others have dared to go, his  
12 detractors chalk up to his simply being out of control.<sup>3</sup> In either case, this  
13 president is regarded to be free of the constraints that normally encum-  
14 ber the ability of a chief executive to translate every policy whim into a  
15 political outcome.

16 In this chapter, I am going to take a skeptical stance regarding the  
17 image of Trump unchained (some say, unhinged). In doing so I will  
18 invoke two sets of constraints—one derived from analytical categories  
19 derivative of the broad sweep of US foreign policy, the other dating from  
20 the decade of the 1980s. What I will *not* be addressing are two very  
21 recent, and *constitutional*, constraints upon the Trump presidency. Those  
22 two recent constraining developments reflect the reality that America's  
23 political system of checks and balances continues, despite many alarms to  
24 the contrary, to function.<sup>4</sup> The first was the Democrats' capture of the



53 a universe of discrete, variegated, and confusing phenomena; they would  
54 serve as indispensable templates for advancing knowledge.<sup>7</sup> In the study  
55 of American foreign policy, ideal types have often had a presence, even if  
56 at times more of an unspoken than a spoken one. During the closing years  
57 of the Cold War, for instance, John Lewis Gaddis betrayed inspiration of  
58 a Weberian origin when distinguishing between what he held to be the  
59 two chief scholarly approaches to the study of US foreign policy, called by  
60 him (borrowing his rubrics from J. H. Hexter), “lumpers” and “splitters.”  
61 The former camp consisted of synthesizers for whom ideal types, whether  
62 so named or not, constituted an essential component of their methodol-  
63 ogy; the latter represented a body of analytical investigators smitten with  
64 the charms of rampant disaggregation.<sup>8</sup>

65 Another, more recent, Weberian is Walter Russell Mead, who has pro-  
66 vided an extremely useful, even if far from perfect, metaphorical typology  
67 of America’s foreign policy, in a book that can be taken as representing  
68 the “lumper” approach on steroids—save that this time, it is the *deci-*  
69 *sionmakers* rather than the scholarly and policy analysts who are situated  
70 within constructs that illuminate the boundary conditions within which  
71 they operate. Writing at the start of the twenty-first century, Mead invited  
72 his readers, both abroad and at home, to rethink what they believed they  
73 knew about US foreign policy, going back to the very dawn of the coun-  
74 try’s independent existence. To both American and European observers,  
75 Mead delivered a stern reminder: you do not know as much as you think  
76 you know. He bade them to realize that America’s foreign policy drew  
77 from a long established legacy of policy experience, and sometimes wis-  
78 dom, such that it was simply wrong to imagine that *nothing* from the pre-  
79 Second World War decades could possibly provide foreign policy guidance  
80 for an America suddenly assuming the role of superpower.

81 To the contrary, Mead reached back to the past to produce four ideal  
82 types (he called these “paradigms”) that, over the long sweep of Ameri-  
83 can history, have formed the basis of the country’s strategic culture, either  
84 on their own or in combination with another paradigm. At various times,  
85 and in differing circumstances, these were each to provide effective guid-  
86 ance for the national interest. There have been four, and only four, such

<sup>7</sup> Max Weber, *The Methodology of the Social Sciences*, ed. and trans. Edward A. Shils and Henry A. Finch (New York: Free Press, 1949).

<sup>8</sup> John Lewis Gaddis, *Strategies of Containment: A Critical Appraisal of Postwar American National Security Policy* (Oxford: Oxford University Press, 1982), pp. vii–viii.

7 paradigms, each represented eponymously. In no particular chronologi-  
8 cal order, these four eponyms are the Hamiltonians, Wilsonians, Jeffer-

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120 rural unwashed.<sup>10</sup> If that were not enough, he hangs a portrait of Jack-  
121 son on conspicuous display in the Oval Office, using it as often as he can  
122 as backdrop to visual images showing him hard at work, and somehow  
123 guided by the reassuringly restraining hand of the 7th president.

124 Despite this not-so-subtle attempt to market his presidency as the sec-  
125 ond coming of Andrew Jackson's—and hence not at all the frightful policy  
126 salmagundi of his critics' imaginings—there are obviously certain Jackso-  
127 nian vestiges that can only correspond poorly with the Trump brand of  
12, policymaking. So important are these vestiges that they should give us  
12 reason to dismiss outright the relevance of this Weberian ideal type when  
130 it comes to understanding current American policy. The president's base  
131 might be Jacksonian; he himself is not. In fact, shocking if not scandalous

145 course, Senator John McCain, whose imprisonment and torture at the  
146 hands of his North Vietnamese captors discommended him in the eyes of  
147 then-candidate Trump, who professed not to regard POWs as heroes!<sup>13</sup>  
148 This is why some observers have been wont to conclude that to the extent  
149 the 45th president could be labeled "Jacksonian" because of any character  
150 traits he might possess, it has more to do with his resemblance to the  
151 personal quirks of fellow entertainer *Michael* Jackson than any of the  
152 steadfast martial qualities of his distant predecessor in the executive office,  
153 Andrew Jackson.

154 But to remark that Trump may bear less resemblance to Andrew Jack-  
155 son than he and others like to pretend is not necessarily to establish that  
156 Mead's Wilsonian ideal type makes a better fit for the current chief exec-  
157 utive. Indeed, many who regard with a certain fondness America's 28th  
158 president would be very puzzled, if they were not so outraged, by the  
159 mere hint that Trump and Wilson could have *anything* in common, given  
160 that the latter is usually associated with "liberal internationalism" and the  
161 former with its diametric opposite of "illiberal nationalism," to such an  
162 extent that he can routinely be taken to be the "anti-Wilsonian."<sup>14</sup>

163 **Trump as "Wilsonian"?** How do I dare, in this section, to suggest the  
164 relevance of a Wilsonian motif, and how might this be considered helpful  
in understanding the current crisis in transatlantic relations?



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216 very soft spot in his heart for multilateral alliances. Wilson was convinced  
217 that alliances were a leading cause of war in general, and certainly of the  
21, most recent one specifically. What he wanted was hardly to perpetuate the  
21 continuation, after the fighting in Europe ended in 1918, of the de facto  
220 but real wartime alliance between the USA, the UK, and France. Instead,  
221 he wanted to overthrow the age-old balance of power mechanism in its  
222 entirety, replacing it with a novel vision of “collective security” that by its  
223 very nature stood as the negation of collective-defense structures such as  
224 alliances.<sup>20</sup> This may not have made him an isolationist; but by the same  
225 token it would be next to impossible to construe him as being a champion  
226 of multilateral alliances.<sup>21</sup>

227 Nor would anyone wish to defend the proposition that Donald Trump  
22, is a big fan of such alliances. This is not the same, however, as saying  
22 that the current president is an isolationist. He may take a dim view of  
230 multilateralism and institutionalism, but there are, to him, other ways for  
231 America to have a continued presence in the world. The principal such

242 improve upon a different cultural idiom, Walter Pitkin's one about life  
243 beginning at forty.<sup>22</sup> This section on "endogenous" constraint is going to  
244 concentrate upon the 1980s, and to make the claim that in the intellectual  
245 development of Donald Trump, the decade in which he turned forty (in  
246 1986) was to have a powerful impact upon his future attitude toward the  
247 transatlantic alliance. There are two reasons for the enduring constraint  
248 imposed by this particular bit of chronology. The first relates to the publi-  
249 cation of a book that provides a remarkable window into the "diplomatic"  
250 style of the future president. The second is intimately connected with the  
251 debates about a postulated American "decline" that featured so centrally  
252 in foreign policy discussions of the Cold War's last decade. For reasons  
253 related to constraints of my own (space), I concentrate on the first of  
254 these only.<sup>23</sup>

255 The book, of course, is the part "autobiography," part extended pep  
256 talk, he co-authored with Tony Schwartz, published to reasonable fanfare  
257 in 1987, under the title, *Trump: The Art of the Deal*.<sup>24</sup> It is unclear how  
258 much of the book was actually written by its principal protagonist and  
259 anointed hero; Schwartz would later insist that while most of the sen-  
260 tences were of his own doing, the deeds and thoughts recorded in the  
261 book were Trump's. Sometimes dismissed as a work of self-adulation and  
262 therefore of not much use to serious analysts, the book actually helps us  
263 make sense of how the future president would see the world of diplomacy.  
264 Its pages are replete with various tales of how Trump managed to come  
265 out on top in most of the dramas recounted, almost all involving some  
266 aspect of real-estate transactions in the greater New York area (with one

270 commandments actually numbers eleven, and while many of these con-  
 271 tribute more to befuddlement than to wisdom, there are some precepts  
 272 that speak volumes about the future foreign policy orientation of Donald  
 273 Trump, and are well worth pondering.

274 Three especially come to mind, Trump's fifth, eighth, and tenth com-  
 275 mandments (respectively, "use your leverage," "fight back," and "contain  
 276 the costs"). The three together can easily be considered generative of a  
 277 trio of policy implications that, three decades later, would feature so cen-  
 27, trally in the Trump administration's "dealings" with transatlantic allies.  
 27 Using one's leverage, in the case of a superpower such as the United  
 2,0 States, corresponds closely to a preference for *bilateral* rather than multi-  
 2,1 lateral dealings, for in the case of the former, vast disparities in power can  
 2,2 reasonably be assumed to yield more favorable outcomes than would be  
 2,3 anticipated under multilateralism. In particular, the use of leverage bilat-  
 2,4 erally could be expected to result in the kind of "reciprocity" that this  
 2,5 president makes no secret about desiring, expressed colloquially in the  
 2,6 idea that "if you do me a solid, I will do you one in return." Bilateralism  
 2,7 is not, despite what many critics of it believe, the same as unilateralism;  
 2,1 much less is it a synonym for isolationism. But by the same token, its  
 2, more explicit expectations regarding the working of reciprocity does tend  
 2 0 to fly in the face of multilateralism's expectation that reciprocity should be  
 2 1 "diffuse" rather than direct, with no requirement that tit be compensated  
 2 2 by tat in each and every instance.<sup>26</sup>

2 3 The eighth Trumpian commandment, to fight back, has also been said  
 2 4 to act as a constraint (albeit not a healthy one) on the president's for-  
 2 5 eign policy. The argument is that America's relationships with traditional  
 2 6 transatlantic allies grow unnecessarily strained because the president sim-  
 2 7 ply cannot resist going for the digital jugular in response to real or imag-  
 2,1 ined slights coming from fellow leaders in allied countries. Disagreement  
 2 on policy matters is nothing new, as between leaders of what has been

<sup>26</sup>Some scholars hold diffuse reciprocity to be one of the three defining characteristics of a multilateral order, with the two other stipulatory elements being indivisibility and

300 termed the "democratic alliance."<sup>27</sup> Indeed, the saving grace of this kind

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32, existing liberal international order (unless Washington unwisely decides  
32 to throw it away).”<sup>30</sup>

330 Since the onset of the Trump administration, public opinion globally  
331 (insofar as that can reliably be discerned through survey techniques), tes-  
332 tifies to a profound souring in respect of American leadership, almost  
333 entirely associated with the plummeting favorability ratings of the presi-  
334 dent.<sup>31</sup> Starkly illustrative of the current tarnishing in an American brand  
335 dragged down by perceptions of Trump is evidence from polling done  
336 in America’s most reliable ally, and traditional “best friend,” Canada. An  
337 opinion poll published in early May 2019 sampled Canadians’ relative  
33, images of a selected group of countries, including the USA, China, Mex-  
33 ico, the UK, France, and Germany. The results were telling, if not sur-  
340 prising, such has been the Trump effect north of Canada–US border:  
341 higher favorability scores were recorded for the UK (86% rating it “posi-  
342 tively”), Germany (82%), France (77%) and even Mexico (65%) than for  
343 the United States itself (44%). Fortunately for what remains of the Ameri-  
344 can image as a good neighbor, China managed to rack up a more dismal  
345 score, of only 23%.<sup>32</sup>

346 Then there is the Trumpian tenth commandment: contain the costs.  
347 Because of the unstated implication of this injunction to reduce one’s  
34, own “skin in the game,” it is not difficult to see how this vestige of 1980s’  
34 Trump philosophy can and does have a bearing upon relations with the  
350 transatlantic allies. The connection shows up in high relief under the pol-  
351 icy rubric of “burden sharing.” Now, Donald Trump did not invent the

357 called on the allies to so step up their contributions to the conventional  
35 defenses of the alliance as to be able, within the span of two years, to  
35 field 98 divisions and 7000 combat aircraft for the European theater!<sup>33</sup>

360 Needless to say, the allies showed themselves incapable of meeting this  
361 ambitious conventional-force goal. Withal, the alliance survived, in the  
362 short run thanks to a decision by the Eisenhower administration to priori-  
363 tize nuclear rather conventional deterrence with its "New Look" strategy,  
364 and in the long run because of the fortuitous ending of the Cold War,  
365 followed by the demise of the Soviet Union itself.<sup>34</sup>

366 But while the stage props might have been shifted around, the drama  
367 continued with a new cast reading from a familiar script. NATO's halting  
36, assumption of security obligations outside of its traditional "area," start-  
36 ing in the Balkans in the 1990s and continuing in the Middle East in  
the early twenty-first century, witnessed a revival of the traditional refrain,



3, suspicion that America's commitment to the alliance it created can no  
3 0 longer be taken for granted.<sup>35</sup>

3 1 This is what "transactionalism" has meant, to date, for the transatlantic  
3 2 alliance. How should the allies respond to the Trump phenomenon? First,  
3 3 they should realize that America under its current president almost cer-  
3 4 tainly will not exercise article 13 and decamp; nevertheless, they should

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41, multilateralism as the preferred default setting for its "grand strategy."<sup>37</sup>  
41 Whether it is Donald Trump in the White House or not, a certain element  
420 of "transactionalism" can be guaranteed to continue to inflect America's

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Chapter 2

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