

# BOARD OF TRUSTEES Report

To:	Bordfite& CapilAtadFace£nin	Date of Report: 11/18/2020
From:	Vice - Picipil (Fiancea d'Ainligh	Date of Capital Assets and Finance Approval: N/A Ctkooke appl de
Subject:	Financial Projection as a Beptember 30, 2020	Date of Board Committee Meeting: 12/4/2020
Responsibl Portfolio:	le Vce-Picipal (Fiancea d'Alibi)o	Date of Board Meeting: 12/4/2020 3.0 EXECUTIVE ThydeBoodTeadeCapelAtead infjetEncial terb theOpetgadActag InbiolStyCe

### 2020-21 Projected Financial Results

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4.0 STRATEGIC ALIGNMENT / COMPLIANCE A spatydeBoddTeadeCaipl AsadFinceCitis apl@poipdTeaceIpleBoddalsefamegitisan ipiteBoddEadg

4.1 EQUITY, DIVERSITY, INCLUSION, AND INDIGENINN

#### 6.0 ANALYSIS

## **Operating Budget**

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					Amounts presente	d in millions
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	•	nt Fees Renort Crasse			416.0	396.5 117 7-
	17.5	13.8	3444 A.	Investment Income		
	17.5	7.9	· · · · ·	Other Revenue*		
	659.0	631.9		Total revenues		
	033.0	031.5		Expenditures		
	401.5	387.4	(14.1)	Faculties & Schoo	ols Allocations	
	163.2	162.9	(0.3)			
	15.7	15.7	-	Utilities		
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		17.6	17.6		Other Allocations	* *
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1.1	2.6	0.5	Transfer to Ren	sion Reserve		2
5.1)	(32.2)	(6.1)	Unit Spending C	Greater than Budget	: Allocation:	(26
l.0)	(29.6)	(5.6) B	udget (deficit)/si	urplus		(24
i.1.	32.2	6.1 E	xcess Funding fro	om Carryfiorwards		26
2.1)	(2.6)		iontributed to Re			(2
.0	29.6	5.6 D	rawdown of / (co	ontribution to) rese	rves	24
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### Revenues

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### Student Fees

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Fociel - Ugelele	(2.1)	Uglaküçügi güzracepiyasla Ka Kilibibi Külfaciyak Scieepialyoyg Mischifziandi & Sciee	-ban -bobbalban Nerthô	₩ac₩j	Ats
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OverheadRecoveries			
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To be Allocated / (Funded)			
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Unit spending greater than budget allocatin



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## APPENDIX IQueen's University 202021 Ancillary Financial Report

Housing and Hospitality Parking Total Ancill	ry
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