Issuer Rating	AA	Confirmed	Stable
Senior Unsecured Debt	AA	Confirmed	Stable

As at April 30, 2021, total debt was $388.5 million, or $12,680 per full-time equivalent (FTE). In the absence of material new borrowing, DBRS Morningstar expects the debt-per-

set aside reserves. This has contributed to reserve balances in recent years.

4. Fundraising and endowment

The University has a well-established fundraising program and a large alumni base, which are instrumental in its

Provincial operating grants are forecast to be higher by up to 0.6% relative to actual F2021 grant levels. In F2022, the University received $0.2 million in one-time provincial funding for the expansion of nursing enrolment.

Queen's expects hiring delays, capital project deferrals, and other cost savings (related to residences,

however, these will be implemented following discussions with and approval from the provincial government, and are unlikely to materially alter operating grant levels.

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As at April 30, 2021, the University's total debt was $388.5 million. On a per FTE basis, the debt burden decreased to $12,680 (from $13,905 per FTE in the prior year) supported by enrolment growth and debt amortization.

Debt-per-FTE and Interest Coverage

Source: Queen's and DBRS Morningstar.

At April 30, 2021, the University's long-term debt comprised four series of long-dated debentures with maturities between 2032 and 2060, and an amortizing bank loan maturing in 2030. Interest coverage improved to 10.0x in 2020–21 (up from 4.1x in the prior year) as a stronger surplus position for the year bolstered operating cash flows.

Queen's has established a voluntary sinking fund to accumulate funds to repay the $340.0 million in debentures. As at April 30, 2021, the sinking fund had a balance of $119.7 million. The sinking fund is

Queen's does not anticipate any new external borrowing through the near term. Incorporating sound enrolment growth and in the absence of material new issuance, debt per FTE is expected to be approximately $12,155 at April 30, 2022, and decline to less than $11,300 by F2025.
The University has considerable balance sheet flexibility to fund capital needs internally, if needed.

Effective July 1, 2021, the assets and liabilities of the Queen’s Pension Plan were transferred to the UPP.

Based on the latest actuarial valuation (as at July 1, 2021) using UPP assumptions, Queen's has a past service surplus of $132 million that can be applied to future past service deficits. For the first 10 years, participating universities are responsible for funding shortfalls under existing/pre-UPP plans through special payments, gradually shifting to a more balanced sharing approach thereafter. With an estimated transfer of $3.8 million in F2022, Queen's will continue to make contribution

Average Undergraduate Tuition Fees ($)

Source: Statistics Canada.

Donations and investment income recognized as revenue on the statement of operations have represented approximately 10% of total revenues over the last five years at Queen’s. Endowed contributions and investment income earned by the externally restricted endowments are recognized as changes in net assets and are not captured on the statement of operations. The endowment's earnings that subsequently spent are recognized on the statement of operations.

The University has a well-established fundraising operation and a large alumni base, which provide considerable expendable donations and endowed contributions. In 2020–21, Queen’s received $11.6 million in expendable donations and a further $34.9 million in endowed contributions.

There were no environmental, social, or governance factors that had a significant or relevant effect on the credit analysis of Queen's as outlined below:

* A means that the impact of the applicable ESG risk factor has not changed the rating or the trend on the Issuer.
A means that the impact of the applicable ESG risk factor has changed the rating or trend on the Issuer.

		For the year ended April 30
Undergraduate (%)	85	84 10.48 P 565e-0.006 Tc 0.006 Tw 4.3o9aEMC 83.6 630.24 0.481 0.48 re2