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	Non-University Work Experience
	These guidelines provide a framework for the equitable evaluation and calculation of relevant years of non-university work experience granted to members of the academic staff of the Faculty of Health Sciences at the time of appointment to Queen's University and during their years of service at Queen's University. They are used to:
	1. Assist the Dean in establishing equitable starting salaries.
	? Escilitate a commarison of remuneration for faculty members that will maintain navienuity between

